

REPORT TITLE: Corporate Financial Monitoring Report, Quarter 2.

Meeting:	Cabinet
Date:	10th December 2024
Cabinet Member (if applicable)	Councillor Graham Turner
Key Decision Eligible for Call In	Yes Yes
Purpose of Report: To receive information on financial monitoring for General Fund Revenue, Housing Revenue Account (HRA) and Capital Plan, as at Quarter 2 (month 6), 2024/25.	
Recommendations <ol style="list-style-type: none"> 1) note the forecast revenue outturn position at Quarter 2 for 2024/25 (£9.9m overspend) and that Executive Directors have been asked to bring forward sustainable proposals to reduce the overspend to bring the budget back into balance. 2) note the Quarter 2 forecast that the DSG deficit is forecast to increase by £20.6m in 2024/25. 3) note the Quarter 2 forecast HRA position (£72k surplus) and forecast year-end reserves position of £20m; 4) note the Quarter 2 forecast capital monitoring position for 2024/25 and approve £67.6m re-profiling (£62.9m General Fund and £4.7m HRA) of the 2024/25 capital plan into future years. Also approve the £2.4m net increase in the overall capital plan due to £4.7m increased grant and recommendation to reduce borrowing by £2.3m (£1.8m 2024/25, £0.5m 2025/26) as set out in the accompanying slides (slide 32-37, Appendix 1 & 3); 5) note the Quarter 2 treasury management prudential indicators (slide 38-51, Appendix 1). 	
Reasons for Recommendations This Quarter 2 report updates the Cabinet on the current financial position as of Month 6 (30 September), together with key risks.	
Resource Implications: To note information on financial monitoring for General Fund Revenue, DSG, Housing Revenue Account (HRA) and Capital Plan, as at Quarter 2 (month 6), 2024/25.	
Date signed off by <u>Strategic Director</u> & name	Rachel Spencer Henshall – 20 November 2024
Is it also signed off by the Service Director for Finance?	Kevin Mulvaney – 20 November 2024
Is it also signed off by the Service Director for Legal Governance and Commissioning?	Sam Lawton – 20 November 2024

Electoral wards affected: All

Ward councillors consulted: None

Public or private: Public

Has GDPR been considered? Yes. This report contains no information that falls within the scope of General Data Protection Regulations.

1. Executive Summary

The attached slides provide information on financial monitoring for General Fund, Revenue, DSG, Housing Revenue Account (HRA) and Capital Plan, as at Quarter 2 (month 6), 2024/25.

2. Information required to take a decision

2.1 The slides accompanying this report provide a more detailed breakdown of the projected outturn financial monitoring position, as follows:

Forecast General Fund revenue outturn position in 2024/25 by service area;

General Fund reserves and balances movements in-year;

Forecast HRA revenue outturn position including movements in HRA reserves in-year;

Forecast capital outturn position in 2024/25;

Treasury management prudential indicators.

3. Implications for the Council

3.1 Working with People

N/A

3.2 Working with Partners

N/A

3.3 Place Based Working

N/A

3.4 Climate Change and Air Quality

N/A

3.5 Improving outcomes for children

N/A

3.6 Financial Implications

3.6.1 The forecast outturn position at Q2 is an overspend of £13.0m which after the use of earmarked reserves and contingencies reduces to £9.9m. Within the position of £13m, an estimated £9m is due to slippage in the approved savings programme across the Council.

3.6.2

Quarter 2 Revenue Monitoring

	Revised Budget Q2 £000	Forecast at Q2 £000	Variance Q2 £000	Variance Q1 £000	Change from Q1 £000
Children and Families	82,949	87,755	4,806	3,706	1,100
Adults and Health	115,976	117,980	2,004	58	1,946
Place	56,115	63,569	7,454	6,266	1,188
Public Health and Corporate Resources	48,919	51,951	3,032	3,531	(499)
Central Budgets	64,844	60,538	(4,306)	-	(4,306)
General Fund	368,803	381,793	12,990	12,853	137
Use of reserves	3,043		(3,043)		(3,043)
Adjusted General Fund Total	371,846	381,793	9,947	12,853	(2,906)



3.6.3 The key service variations (outlined in more detail in the slide deck) are summarised below.

3.6.4 The projected outturn position for Children's Services at Q2 is £4.8m (Q1 position was £5.7m). The positive movement is as a result of investment from the Council Demand Reserve of £1.5m and therefore there is still an underlying pressure of £6.3m. The drivers for this pressure continue to be increasing demand and complexity but the service continues to ensure costs are managed effectively whilst providing the best outcomes for children. In the Learning & Early Support area of the service, there are continued pressures relating to the necessary use of Educational Psychology Locums to support service delivery, this is also linked to increased demand and complexity.

3.6.5 The overall projected position for the whole Adults & Health Directorate is an overspend of £2m.

3.6.6 Within the Adult Social Care related portfolio, variances are being seen across key demanded headings, on Independent Sector Home Care (£3.1m over), on Self-Directed Support (£2.8m over, mainly in relation to Commissioned Services) and on external care home placements (£1.9m under). There is also a variance in relation to the savings target around income/debt (£2.2m not achieved). An underspend is being projected across employee budgets (£1.3m).

3.6.7 The Communities and Access portfolio (within Adults & Health) is projecting an underspend of £0.5m, with £0.3m of this being in relation to underspend on employees.

3.6.8 The overall projected position for the Place directorate is an overspend of £7.5m. In Development there is an overspend of £1.5m that largely relates to the management and maintenance of corporate buildings. Highways, Street scene & Waste is forecast to

overspend by £6m, £2.1m of this relates to pressures within waste (including statutory pressures such as Persistent Organic Pollutants (POPs) and £1m fleet related), £2.1m of relates to parking services, £0.6m in transport on maintenance of the fleet and £1m pressure within highways. In Environmental Strategy & Climate Change - Schools transport is reporting a pressure of £0.3m which is offset by vacancy savings in the directorate programme office. Skills & Regeneration is forecasting to underspend by £0.4m largely related to vacancies and grant income.

3.6.9 Public Health and Corporate Resources - There is an overall overspend of £3m forecast, predominantly due to the impact of subsidy loss on housing benefit payments which is forecasting an overspend of £4.4m, offset by savings across service budgets.

3.6.10 At Quarter 2 there is a projected underspend of £4.3m in Central Budgets. Within this position is a forecast underspend of £1m within Treasury Management related to a reduction in the capital plan and interest rates on borrowing to date being lower than budgeted. There is also a £3m underspend on inflation due to pay being settled below the amount provided for in the base budget and contingency no longer required.

3.6.11 Directorates have been asked to bring forward proposals to reduce service overspends to bring the budget back into balance.

3.6.12 A number of activities aimed at reducing spending further within the financial year were identified, and continue to be managed and monitored, including: stopping non-essential expenditure; implementing a process whereby all recruitment is approved by senior management; ongoing review of discretionary fees and charges and increasing these by inflation where possible; exploring all external funding opportunities to bring in additional income and an ongoing review of the Council's capital investment programme to manage the overall treasury management budget. Whilst it is evident that these are having some effect, further actions are now required to bring the budget back into balance.

3.6.13 Total forecast usable reserves at March 2024/25, excluding any impact of this projected overspend are £56.6m, of which £34.6m are earmarked.

DSG

3.6.14 The 23/24 in-year deficit was £15m taking the total DSG Deficit to £43.7m at 31 March 2024. The increase in costs was mainly due to rising complexity and demand in mainstream schools and inflationary increases from external providers. These pressures are continuing further into 24/25 and at Q2 there is a projected overspend of £20.6m on High Needs expenditure. The service is working collaboratively with schools to change the way in which funding is allocated to mainstream schools for children with SEND through the introduction of "Cluster Working" and it is anticipated that over time this will lead to stabilisation of costs and reductions. A more robust approach to contract management has also been introduced and this is helping to mitigate the impact of provider increases.

HRA

3.6.15 The HRA projected outturn at Quarter 2 is a £2.928 million deficit, (Q1 position was £4.8m) and it is currently assumed £3m reduced from £4.4m will be transferred from reserves to mitigate the pressure. Pressures relate to additional investment for building safety and maintenance of housing stock and action will be taken to recover income from district heating schemes as soon as is reasonably possible. In line with para 3.6.11 the service has been

asked to bring forward proposals to balance the in-year budget without using general reserves.

Capital Plan

3.6.16 As reported within the Council Budget Strategy Update on 18th September 2024, it was agreed that capital slippage proposals and the update of the multi-year capital plan will be incorporated into in year financial monitoring in 2024/25, to be reported quarterly to Cabinet from Quarter 1 onwards. It was noted a review of the multi- year Capital Programme had already commenced, with the aim to reduce, defer or even stop schemes within the Capital Plan.

3.6.17 The latest budget for the 2024/25 Capital Plan as at Quarter 2 stands at £208.4m (£165.2m General Fund, £43.2m HRA) a reduction of £70.3m from the position reported at Quarter 1 of £278.7m. To date the review has identified slippage of £67.6m being re-profiled into subsequent financial years and other budget reductions of £2.7m. This includes the net reduction of £0.9m grants/S106/S278 contributions and the removal of £1.8m borrowing from the current financial year (see also Appendix 3 for in-year budget changes). Quarter 2 capital monitoring is in-line with budget. Any slippage identified is re-profiled into future years.

Quarter 2 Capital Monitoring

	Revised Budget Q2 £'000	Actual Costs £'000	Forecast at Q2 £'000	Variance Q2 £'000	Variance Q1 £'000	Change from Q1 £'000
Children and Families	18,976	3,797	18,976	0	0	0
Adults & Health	5,534	1,585	5,534	0	0	0
Place	134,188	43,163	134,188	0	0	0
Public Health & Corporate Resources	6,486	605	6,486	0	0	0
General Fund	165,184	49,150	165,184	0	0	0
HRA	43,166	17,579	43,166	0	43	(43)
TOTAL	208,350	66,729	208,350	0	43	(43)

Multi-year Capital Plan

EXPENDITURE CAPITAL PLAN	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 - 31/32 £'000	Total £'000
GENERAL FUND	165,184	297,717	171,876	90,539	211,199	936,515
HOUSING REVENUE ACCOUNT	43,166	57,627	73,695	70,894	110,643	356,025
COUNCIL TOTAL	208,350	355,344	245,571	161,433	321,842	1,292,540

3.6.18 The multi-year Capital plan currently stands at £1.293bn over five years (see also slides 35-37) an increase of £2.4m overall, all held within the General Fund capital plan. Across all financial years, schemes funded by grant have increased by £4.7m; largely comprising of Trees for Climate £11.7m (£10.2m 2024/25, £1.5m 2027/28), Transforming Cities Fund £16.5m from 2025/26 onwards, and Highways S278/S106 funded schemes £2.1m, offset by a net reduction of WYCA grant for Transport schemes of £26.3m (£14.7m 2024/25, £11.6m

2025/26 onwards) as a result of an affordability review, forming part of a future pipeline of projects (Cabinet 10th September 2024).

3.6.19 To aid the Councils Treasury Management position, schemes funded by borrowing were reviewed and it is recommended £2.3m (£1.8m 2024/25, £0.5m 2025/26 onwards) borrowing is removed from the overall Capital Plan. Reduction in borrowing no longer needed for Dewsbury Riverside (£0.9m 2024/25, £0.4m 2025/26 onwards), New Street Public Realm (£0.7m 2024/25), Huddersfield Heat Network (£0.2m 2024/25) and Waste (£0.1m 2025/26).

3.6.20 A review of the HRA capital plan has been undertaken with slippage of £4.7m from 2024/25 into following years due to procurement delays of new contracts. The HRA can now use 100% of Right to Buy Receipts (RTB), so an opportunity to review the funding streams being utilised to fund the multi-year Capital Plan has been taken, increasing RTB capital receipts by £6.5m and reducing funding assumptions for Reserves/Revenue Contributions by £5.9m and borrowing by £0.6m, a net nil overall impact.

3.6.21 Although no new schemes have been added to those already in the plan, it is noted Cabinet has recently approved the addition of £3.26m to replace Waste and Recycling hired fleet with capital purchase and £1.8m to replace the current fleet of hired bulk gritting vehicles. Both additions are self-financing with expected financial savings. Both schemes will be added into the Capital Plan having received approval. New capital schemes will be considered for inclusion in the Capital plan if they deliver ongoing revenue savings against the base budget; or are required to meet health and safety priorities or on the basis that new bids are assessed as a greater priority than existing Council funded schemes which would subsequently be removed.

3.6.22 The current budget of £208.4m for 2024/25 remains under review and schemes will continue to be slipped or removed from the capital plan as appropriate. Officers will continue to review capital budget profiles in year, including any more detailed recommendations for potential re-profiling of scheme budgets between years (allowable under Financial Procedure Rules 3.10-3.15), as part of future financial monitoring. Any such recommendations would reflect the affordability, sustainability and prudence of the Capital Programme in the context of the Council's financial challenge as well as growing complexities and challenges over the next 5 years in delivering to this scale of ambition.

3.6.23 Future capital plan updates will continue to be presented to Council via the annual budget strategy update and annual budget approval reports to Cabinet and Council as a matter of course, as part of the annual planning cycle. An update on the review of the Budget Capital Plan from 2025/26 onwards will be presented in the Budget Report to Council alongside a more detailed Capital Plan.

3.7 Legal Implications

3.8 Other (eg Risk, Integrated Impact Assessment or Human Resources)

Section 28 Local Government Act 2003 imposes a statutory duty, from time to time to carry out budget monitoring of expenditure and income against budget calculations during the financial year. If there is a deterioration in its financial position the council must take such action as it considers necessary to remedy the situation.

There is an ongoing risk around the volatility of demand budgets.

3.9 Consultation

This report has been prepared by the Service Director - Finance, in consultation with the Executive Leadership Team.

4 Engagement

N/A

5 Options

5.1 Options considered

N/A

5.2 Reasons for recommended option

N/A

6 Next steps and timelines

That Cabinet endorse the recommendations set out in this report.

7 Contact officer

James Anderson, Head of Accountancy
james.anderson@kirklees.gov.uk

Sarah Hill, Finance Manager
sarahm.hill@kirklees.gov.uk

8 Background Papers and History of Decisions

Annual budget report 2024-27 to Budget Council, 6 March 2024
Budget Strategy Update Report to Council, 18 September 2024
Corporate Financial Monitoring Quarter 1, 2024/25 to Cabinet 13 August 2024

9 Appendices

Appendix 1: Financial Monitoring slides
Appendix 2: Savings Plan slides
Appendix 3: Breakdown of Capital Budget Changes Since Q1 2024/25

10 Service Director responsible

Kevin Mulvaney, Service Director – Finance.

Corporate Financial Monitoring – Quarter 2 2024/25

Cabinet 10th December 2024



Revenue Headlines

- Quarter 2 Monitoring – Forecast overspend of **£9.9m**; Improvement of £2.9m from Quarter 1, mainly from application of reserves to fund some slippage in savings plans and release of pay inflation budget no longer required.
- Savings forecast to be delivered at 79%, against a target of £42.6m.
- Total Useable Reserves forecast to be c**£56.6m** at 31st March 2025 of which:
 - Unallocated reserves forecast to be **£22m** – **excludes in year overspend** (Minimum working balance assessed at £15m using risk-based approach, desirable balance £25m)
 - Earmarked Reserves forecast to be **£34.6m**



Quarter 2 Revenue Monitoring

	Revised Budget Q2 £000	Forecast at Q2 £000	Variance Q2 £000	Variance Q1 £000	Change from Q1 £000
Children and Families	82,949	87,755	4,806	3,206	1,600
Adults and Health	115,976	117,980	2,004	(445)	2,449
Place	56,115	63,569	7,454	6,561	893
Public Health and Corporate Resources	48,919	51,951	3,032	3,531	(499)
Central Budgets	64,844	60,538	(4,306)	-	(4,306)
General Fund	368,803	381,793	12,990	12,853	137
Use of reserves	3,043		(3,043)		(3,043)
Adjusted General Fund Total	371,846	381,793	9,947	12,853	(2,906)



Quarter 2 – Directorate Variance Analysis

Directorate	Forecast Savings Slippage Q2 £000	Forecast Net Pressures Q2 £000	TOTAL Forecast Variance Q2 £000
Children and Families	948	3,858	4,806
Adults and Health	4,172	(2,168)	2,004
Place	3,900	3,554	7,454
Public Health and Corporate Resources	-	3,032	3,032
Central	-	(4,306)	(4,306)
General Fund	9,020	3,970	12,990



Directorate Budget Variances

Children and Families

Children and Families Totals

Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£82.949m	£87.755m	+ £4.806m	+ £1.6m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Assessment & Intervention South & CDS	£3,031K	+£1,436K	+£236k	<p>Demand led cost of Domiciliary and direct payments care packages related to complex case and cost of living inflation (+£1,003k), Demand led financial support to families with no recourse to public funds (+£433k).</p> <p>The service are supporting 23 families with 42 children who have no recourse to public funds Hotel Accommodation Costs: £52k Monthly Voucher Costs: £5k Monthly Cash Cost: £3k. The number of families is increasing and we are obliged to offer financial support. Disabled children's service provide direct payments and respite provision which prevent children coming into Kirklees care with significant cost benefit</p>	<p>To manage the above spend we have established a task and finish group to consider Kirklees children's respite offer. Our approach to direct payments is being strengthened to involve a 6 month review with families. There is a project group meeting fortnightly to cover the redesign of domiciliary care and direct payments, closely linked to the delivery group for respite and short breaks, led by commissioning and including CWD and procurement. The group is regularly reporting into children's SLT to ensure pace and progress to address the variance.</p>



Directorate Budget Variances

Children and Families

Children and Families Totals

Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£82.949m	£87.755m	+ £4.806m	+ £1.6m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Corporate Parenting	£11,622K	+£1,094K	-£44k	Financial support for care leavers to remove barriers towards independence, education and training (+£111k), Demand led sufficiency budget pressure in payments to SGO carers £722k (this is invest to save as the numbers of children who stay lac would increase at greater cost. , young people provided with accommodation support post 18+ and UASC (pressure offset by through use of £400K Ukrainian Support Grant).	Financial policy under review regarding the financial support for care leavers. For 25/26 appropriate budget is to be made. Childrens demand led sufficiency budgets are under regular review with 2 weekly placement gatekeeping panel.
SENDACT	£1,481K	+£182K	+£42k	SENDACT team staffing overspend M6 forecast of £73k under new structure, funding was approved in business case to ET in the Spring. £50k unbudgeted compensation costs and £25K mediation costs also part of pressure.	Clarification required on whether additional budget is to be allocated to SENDACT for additional staffing agreed by ET.
Education Psychology	£1,114K	+£508K	-£28k	Continuing pressure re staffing costs to support demands of the service, high locum. This will need to be kept under review as the Cluster working comes online from September.	Service have a continuing rolling programme of recruitment to fill posts substantively but with minimal success/retention issues. Additional locums being used to address backlog. Some budget provision to be made 25/26 to clear backlog and then removed thereafter



Directorate Budget Variances

Children and Families

Children & Families Totals

Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£82.949m	£87.755m	+ £4.806m	+ £1.6m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Kirklees Business Solutions	£72K	+£143K	Nil	Continuing year on year pressure re staffing not budgeted for, reduced from 23/24 overspend as 2 members of staff have left	Plans in train to recharge the customer as the operation of KBS is the system the whole council uses to trade with schools.
Strategic Learning	£387K	+£181K	-£69k	Budget pressure is a legacy from the loss of the SIMB and unfunded HoS posts, inroads were made to reduce overspend in 23/24 and continue into 24/25	Service leaders maximising DSG where applicable, work ongoing to increase traded income and various other initiatives.
Outdoor Learning including Little Deer Wood & DofE	£31K	+£82K	+£11k	Historic pressure due to low income generation not covering costs of service delivery	SLT to review a new proposed business plan to enable a sustainable offer
Commissioned Services	£2,406K	+£458K	-£36k	Increase to new 3-year priority led Home start contract (+£180k), Priority led waiting list initiative combined with WYICB (+£100k), Inter agency adoption fees outside of OAWY contract (+ £87K), reduction due to offset of reserve to fund KICES pressure	The Home start contract is under review Priority led waiting list programme planned for one year only. The Inter agency adoption fees are difficult to predict. Cost based on previous three years.



Directorate Budget Variances

Children and Families

Children & Families Totals

Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£82.949m	£87.755m	+ £4.806m	+ £1.6m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Sustainability, Resources and Capacity	£29,449K	+£704K	+£1,179k	Demand led Sufficiency pressures especially on External Residential Placements (£2.6m pressure) and Residential Family Assessments offset by underspends on Internal Fostering – this underspend has reduced in M5 due to 6 new placements. Improved position at Quarter 2 is due to a one off injection of £1.5m from Demand Reserves.	Childrens demand led sufficiency budgets are under regular review with 2 weekly external placement panel chaired by DCS and all OOA placements are signed off by Service Director. All External Residential placements are currently being reviewed to identify which children can be moved back into internal residential, fostering or supported lodging carers.
Headteacher Support	-£12K	+£48K	-£1k	Service not currently recharged out due to mitigating benefits re HT supply costs etc, plan is to recharge schools from Sept 2024	School forum income not yet confirmed for 24/25 would improve the position, service reviewing policy on recharging. Review in September - likely to result in withdrawing this service.



Directorate Budget Variances

Adults and Health

Adults and Health Totals

Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£115.976m	£117.980m	+ £2.004m	+ £2.449m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Customer Service Centres	£106k	+£409k	+£119k	Unplanned overspend due to service change still in process (employees and HRA income). Not all one-off costs of change seen as yet.	Service change underway.
Registrars	£317k	-£221k	-£62k	Increased income through fees/charges, plus part year vacancies.	Ongoing actions being implemented
Library & Information Centres	£3,660k	-£355k	-£246k	Ongoing review of service, underspend mainly on staffing	Ongoing
Community Languages	-£161k	+£41k	+£20k	Income target related to a model that is unrealistic - further work required (and proposed) to appraise the shape and model of the service.	Ongoing work around model of service and charging mechanism.
Community Plus	£2,240k	-£118k	-£1k	Underspend mainly on staffing	Ongoing



Directorate Budget Variances

Adults and Health

Adults and Health Totals

Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£115.976m	£117.980m	+ £2.004m	+ £2.449m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Care Phones and Assistive Technology	£424k	-£556k	-£351k	Ongoing management of operational provision. Note – includes part of ASC employees underspend below (£-66k)	Ongoing management.
Reablement	£913k	-£430k	-£156k	Ongoing management of provision. Note – includes part of ASC employees underspend below (£-583k)	Ongoing.
Shared Lives	£2,388k	-£342k	-£190k	Lower than budgeted activity levels. – Note – includes part of ASC employees underspend below (£-16k).	Ongoing.
Increase in bad debt provision	£196k	+£440k	+£440k	Increase in level and age of debt being seen – additional provision likely required.	Ongoing savings workstream to review with a detailed review at next Adults Transformation Board,
ASC - Employees	£48,828k	-£1,328k	-£416k	Ongoing management of staffing and budget levels.	Ongoing review.
Self Directed Support	£27,580k	+£2,816k	+£3,097k	Mainly due to overspend on Commissioned Services (OP, PD and LD over on activity, MH over on cost)	Continued monitoring to ensure remains within budget.
Supported Living	£1,437k	+£230k	+£191k	Ongoing pressure (private sector)	Continued monitoring to ensure remains within budget



Directorate Budget Variances

Adults and Health

Adults and Health Totals

Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£115.976m	£117.980m	+ £2.004m	+ £2.449m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Independent Sector Home Care	£22,320k	+£3,112k	+£1,093k	Client activity levels are under on PD and MH (PD -12, MH -4) but outweighed by higher unit costs on all (OP +£35 per wk, PD +£46, LD +£97, MH +£32).	Ongoing work to manage pathways, working with the market.
Independent Sector Residential & Nursing Placements	£73,873k	-£1,922k	-£1,922k	Mainly under on OP (placement volumes) (OP -207, PD +3, LD -10, MH -2). Also under on PD (lower unit costs £-205 per week).	Ongoing work to review pathways and packages.
Release from demand reserve & Social Care contingency	£0	-£2,497k	Nil	Allocation of demand reserve, and Social Care Contingency.	
Saving - ASC - Increasing the collection of social care income	-£2,627k	+£2,200k	Nil	Ongoing work on the saving programme - review of practice and processes. Reviewed at Check and Challenge.	Some mitigations around additional income factored into M6 position.



Directorate Budget Variances

Place

Place Totals			
Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£56.115m	£63.569m	+ £7.454m	+ £0.893m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Highways	£190k	+£983k	+£615k	Forecast overspends of Highways Maintenance +£436k, Transport +£375k, Health and Safety +£190k, Public Realm £111k and Public Rights of Way +124k. These are offset by forecast underspends in Road Safety - £180k and Street Lighting & Signs - £54k.	A recruitment freeze on all revenue funded posts. The service continue to delivery ONLY of safety critical work. The service are reviewing fees/charges and opportunities for new charging including Lane Rental with a flightpath for a December report and implementation 25/26.
Parking	-£5,539k	+£2,064k	+£492k	Delays in implementation of new & increased tariffs - £1.7m and lower fines income - £300k	New machines – Less downtime and additional enforcement staff. Consideration for additional external resources to increase fine income. Recruitment ongoing for CEO vacant position to increase enforcement. Updated reports re Residents Parking and District Parking have been agreed at Cabinet in October 2024 with new charges to help mitigate some pressures.
Transport	£2,323k	+£565k	+£174k	Ageing fleet and increased part costs	Sourcing alternative and cheaper parts. Minimise repairs. Transport/Waste Oversight board. Investigation of ALL accident damage over £300 to reduce costs by 20% over previous years outturn. Pool fleet has been reduced by over 40 vehicles. Budget provision being made in 25/26 to reflect impact of ageing fleet until new fleet arrives



Directorate Budget Variances

Place

Place Totals

Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£56.115m	£63.569m	+ £7.454m	+ £0.893m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Parks & Greenspaces	£2,467k	+£370k	-£52k	Service Review now concluding December/January.	Staff have been issued with the 118 notices. Deployment and alternative roles are being used to mitigation redundancy costs – FTE service reduction of 34 to give a FY effect of £1.3m savings
Waste Services	£28,168k	+£2,054k	-£382k	<p>Waste General - Inflationary increase within the market sector for IPPC. pressure in 25/26. Staffing pressures £206k and agency staff £541k offset by income of £296k.</p> <p>Waste fleet - Growth within the service demands increased resources above based budget(historical) The service has completed round reviews, but additional vehicles are required + 20 RCV @ £1m pa</p> <p>Waste Regulatory - EA directive in 2023 resulted in a significant change to the disposal of soft furnishing containing Persistent Organic Pollutants – Forecasted cost - c£0.7m</p>	<p>Contractual and environmental compliance requirement Inflation and government driven (monitored closer for earlier warning) Simpler Recycling and legislation horizon scanning continues to identify any potential additional funding for the waste sector.</p> <p>Invest to save business cases have been developed and agreed at Cabinet in October. Capital strategy includes £26m of investment but lead in time on larger vehicles.</p> <p>The service has been working nationally to benchmark and mitigate the increased costs including increasing bulk collection charges which has reduced demand. The extension of the reuse shop has also been completed to remove soft furnishing before disposal. The number of HWRC centre will also aim to reduce demand. It should be noted that mattresses are being disposed of in the normal way at risk currently - Potential enforcement.</p>



Directorate Budget Variances

Place

Place Totals

Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£56.115m	£63.569m	+ £7.454m	+ £0.893m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Major Projects	-£89k	-£120k	+£31k	Major Projects - Charging to capital projects, additional reflected in budget but expectation of more based on outturn.	
Planning & Building Control	£2,070k	-£156k	-£94k	Planning & Building Control - Holding of vacancies - £777k + other savings, offsetting £740k income shortfall.	
Employment & Skills	£902k	-£145k	-£95k		
Corporate Landlord	£9,446k	+£1,469k	+£105k	Facilities Management- e.g. Overspends on Security £156k, Cleaning £571k and unachievable income £584k	Use of flexible capital receipts being explored for transformational activities, essential only repairs, holding of vacancies
Assets & Estates	-£825k	+£301k	+£96k	Piazza overspend £280k	Charging for Agency Staff to be Implemented Close monitoring of cost for Piazza, handover to developers reduces some liability (residual NNDR).



Directorate Budget Variances

Place

Place Totals			
Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£56.115m	£63.569m	+ £7.454m	+ £0.893m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
School Transport	£10,618k	+£337k	+£143k	Schools Transport - Overspend due to volumes and complexity requirements of routes and increasing prices.	Post 16 policy changes to be implemented September. Personal travel budgets are being agreed with parents to allow them to transport children themselves to mitigate and is reflected in the position reported.



Directorate Budget Variances

Public Health and Corporate Resources

Public Health and Corporate Resources Totals			
Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£48.919m	£51.951m	+ £3.032m	- £0.499m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Culture & Visitor Economy	-£20k	+£110k	-£22k	Cliffe House - Reflects a recurring budget pressures relating to income levels not covering cost of running the service.	Remodelling of the operating model underway. Due to salary frameworks, full realisation 26/27.
	+£2.0m	-£323k	-£197k	Caretaking & Cleaning - Price increase applied for 24-25 to aid cost recovery	Academies bought Contracts from Sept , but risk of future contract losses/reductions
	+£491k	-£55k	-£107k	Catering – Meal Price increase from Sept 24 + new Academy Trust contracts	
	+£666k	-£161k	-£80k	Town & Public Halls - Ongoing review of service, underspend mainly on staffing	
Strategy and Innovation	£19,108k	-£736k	-£133k	Vacancies being held where possible, and IT savings implemented in 23/24 are continuing into 24/25 for a FYE. There is a risk to Data and Insight school income (£100k) which is now being offset by existing vacancies.	Only critical roles will be filled



Directorate Budget Variances

Public Health and Corporate Resources

Public Health and Corporate Resources Totals

Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£48.919m	£51.951m	+ £3.032m	- £0.499m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Public Health & People services	£815k	-£382k	-£190k	Vacancies being held where possible.	Only critical roles will be filled Savings target of £1.3m PH funding to be allocated/identified
Governance and Commissioning	£14,074k	+£58k	+£324k	Vacancies being held where possible to achieve savings targets, and reduction in cost of councillor allowances. Demand pressure on legal services incurring external solicitor costs and additional locums.	Only critical roles will be filled
Financial Management & Welfare & Exchequer	£8,615k	+£162k	-£41k	Court cost recovery budget is very challenging and has not been achieved over recent years. Position reflects £350k pressure. Increased cost of debt tracing services offset by vacancies.	Number of claims will be monitored over the year, and write offs are being minimised. Vacancies are being held where possible to mitigate other overspend
Housing Benefits	£2,619k	+£4,400k	Nil	Continued pressure of homelessness, including temporary accommodation pressures and use of bed and breakfast.	A homelessness board has now been set up and is working through various projects to try and reduce the costs. Position stabilised in terms of subsidy loss in 24/25.



Directorate Budget Variances

Central

Central			
Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
£68.844m	£60.538m	- £4.306m	- £4.306m

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Treasury Management	£27,100k	-£1,000k	-£1,000k	Reduction in capital plan, and interest rates on borrowing to date lower than the 5.35% budgeted.	
Inflation	£18,600k	-£3,000k	-£3,000k	Release of inflation budget no longer required following pay offer agreement and energy forecasts (£2.5m), plus other contingency not needed (£0.5m).	



Analysis of Council Reserves (excl Statutory Reserves)

	Unallocated *	Earmarked	Total
	£000	£000	£000
At 1st April 2024	(25,045)	(36,192)	(61,237)
<i>Planned Drawdowns from Earmarked Reserves</i>			
WYCA Returned Levy – 2024/25 MTFP support	-	9,400	9,400
Budgeted drawdown for Collection Fund deficit	-	2,000	2,000
- Budgeted drawdown from Insurance Reserve		1,500	1,500
<i>Planned Contributions to Earmarked Reserves</i>			
Transfer into Voluntary Revenue Provision reserve	-	(15,195)	(15,195)
	(25,045)	(38,487)	(63,532)
<i>In Year Adjustments – Quarter 2</i>			
- Forecast use of Earmarked Reserves	-	3,854	3,854
- Forecast use of Unallocated Reserves	3,043	-	3,043
Estimated balance of Reserves at 31st March 2025	(22,002)	(34,633)	(56,635)

- *£15m Minimum Working Balance (£25m desirable).
- Note that the estimated balances at 31st March 2025 exclude the in-year projected overspend



Reserves Summary Q2 (£k)	Reserves 31st March 2024	Budget report Movements	Revised reserves 1st April 2024	Net Drawdowns at Q2	Reserves 31st March 2025
Ward Based Activity	(693)	-	(693)	-	(693)
Place Standard	(556)	-	(556)	124	(432)
Apprenticeship Levy	(3,574)	-	(3,574)	-	(3,574)
Transformation	(3,067)	-	(3,067)	33	(3,034)
Demand Reserve	(3,000)	-	(3,000)	3,000	-
Development Funding	(621)	-	(621)	-	(621)
Revenue Grants	(9,020)	-	(9,020)	635	(8,385)
Stronger Families Grant	(784)	-	(784)	-	(784)
Other	(1,953)	-	(1,953)	62	(1,891)
Specific Risk Reserves	(3,500)	3,500	-	-	-
WYCA Returned Levy	(9,424)	9,400	(24)	-	(24)
Voluntary Revenue Provision	-	(15,195)	(15,195)	-	(15,195)
Total Earmarked Reserves	(36,192)	(2,295)	(38,487)	3,854	(34,633)
Unallocated Balances	(25,045)	-	(25,045)	3,043	(22,002)
Total Useable Reserves	(61,237)	(2,295)	(63,532)	6,897	(56,635)
Statutory Reserves – Schools Balances	(11,596)	-	(11,596)	369	(11,227)
Statutory Reserves – Public Health	(1,119)	-	(1,119)	-	(1,119)
Grand Total All Reserves	(73,952)	(2,295)	(76,247)	7,266	(68,981)

Glossary of Reserves

Reserve	Description
Ward Based Activity	Set aside reflecting timing issues on ward-based activity spend commitments
Place Standard	Set aside to support the resourcing of emerging Place Standard action plans.
Apprenticeship Levy	Set aside to fund future payments into the Apprenticeship levy
Transformation	Set aside for strategic transformation developments over the next 12 to 24 months.
Demand Reserve	Set aside to mitigate the impact/volatility of a range of potential demand risks on statutorily provided service activity
Development Funding	To address the scale of development costs required to support targeted development and the upscaling of capital investment activity and major project activity over the MTFP.
Revenue Grants	Represents grants and contributions recognised in the Comprehensive Income and Expenditure Statement before expenditure has been incurred.
Stronger Families	Set aside reflecting timing issues on expenditure commitments supporting a range of Stronger Families activity, funded from external grant.
Other	A range of smaller reserves earmarked for specific purposes.
Specific Risk Reserves	Set aside to manage specific risks, including the potential risk of future loan defaults and managing the volatility surrounding treasury management budgets with respect to both potential changes in interest rates and the level of delivery of the capital plan.
WYCA Returned Levy	Returned levy income from WYCA that will be drawn down in 2024/25
Voluntary Revenue Provision	Voluntary overpayments of Minimum Revenue Provision (MRP).
Unallocated Reserves	General reserve to support Council working capital and cashflow requirements, and unbudgeted/financial resilience risks highlighted in the Council's corporate risk register.
Schools Balances	Statutory reserves relating to individual schools' balances/deficits carried forwards
Public Health	Timing issues on (statutorily ringfenced) Public Health grant spend commitments

HRA Quarter 2

	Revised Budget	Forecast Quarter 2	Variance Quarter 2	Variance Quarter 1	Change from Quarter 1
	£000	£000	£000	£000	£000
Repairs & Maintenance	30,909	31,348	439	1,550	(1,111)
Housing Management	45,569	43,644	(1,925)	(2,404)	479
Property Services	0	0	0	0	0
Other Expenditure	31,783	35,714	3,931	4,815	(884)
Total Expenditure	108,261	110,706	2,445	3,961	(1,516)
Rent & Other Income	(108,261)	(107,778)	483	842	(359)
Revenue Contribution to Capital Funding	0	0	0	0	0
Total	0	2,928	2,928	4,803	(1,875)
Planned transfer from HRA Reserves		(3,000)	(3,000)	(4,400)	1,400
Total	0	(72)	(72)	403	(475)



HRA Reserves

	Balance at 31 March 2024 £000	Approved Movement in reserves £000	Balance at 31 March 2025 £000
Set aside for business risks	(15,000)	4,135	(10,865)
Set aside to meet investment needs (as per HRA business plan)	(18,942)	9,806	(9,136)
Total	(33,942)	13,941	(20,001)



HRA Budget Variances

HRA Totals			
Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
-	-£72k	-£72k	- £475k

Service area	Net Budget	Variance Quarter 2	+/- change from Month 5	Reason for variance	Mitigating actions
Repairs and Maintenance	£30,909k	+£440k	-£1,110k	Requirement to carry out stock condition surveys in 2024-25 and assess water quality - £1m. Void expenditure pressure of £400k and savings from fire suites/radiators.	Capitalisation of staff costs estimate £1m for the Development and Asset team. Once the process has been put in place, this will be reviewed further. Savings identified from revised lettings policy for decoration.
Management costs – Homes and Neighbourhoods	£19,323k	-£2,163k	+£456k	Capitalisation of Development and Asset team estimate reduced from £2m to £1m and Staff underspends of £1.013m. Property Services forecasting a breakeven position.	Staff costs will be capitalised where staff work on capital schemes and a mechanism is being put in place for this to happen.
Council Service Bought in	£7,751k	+£462k	+£319k	Legal services overspend £488k directly relating to disrepair /compensation claims. Small underspends for other fees and recharges.	Legal budget for 2024-25 which includes disrepair costs increased to £1m, but this might need a further review if the trend continues, more work being carried out. A provision will be set up to manage this going forwards.



HRA Budget Variances

HRA Totals

Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
-	-£72k	-£72k	-£475k

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Policy and Management	£14,297k	+£139k	+£105k	Temp Accom repairs £120k, Regulatory fees £147k netted off by underspend on abortive cost budget.	Review of charges for temporary accommodation to be carried out. Awaiting income from receipt from RM Grylls and Reiks lane.
Community facilities	£4,200k	-£363k	-£401k	Budgets set at a level to cover expected costs but work ongoing to assess accurate meter reading and utility charges for Heat and water related charges.	A review of service charges is being carried out to move to a full cost recovery position.
Council tax on empty properties	£529k	+£541k	+£126k	Increased Council tax relating to empty properties, some where the decision has been made to demolish properties.	Increased budget will be covered by the underspend and savings from inflation provision. A review of policy voids is being carried out to ensure unnecessary costs are not charged.



HRA Budget Variances

HRA Totals			
Agreed 24/25 budget	Forecast at Quarter 2	Total variance at Quarter 2 +/-	Change from Quarter 1 +/-
-	-£72k	-£72k	-£475k

Service area	Net Budget	Variance Quarter 2	+/- change from Quarter 1	Reason for variance	Mitigating actions
Interest Payable, other finance costs and depreciation charges.	£31,254k	+£3,389k	-£1,011k	Increased depreciation charge due to revised Asset Strategy. Increased component cost/revised lifecycle. Review of actual component costs has resulted in reduced charge than had initially been identified.	Increased depreciation cost will be covered by a transfer from reserves of £3m.
Grants and other income	-£8,957k	-£337k	-£12k	Income from balances on reserves held	Reserve balance to be held at £500 p/u currently c£10m
Rental Income	-£96,084k	+£968k	+£86k	Void rent loss through time taken to turnaround empty properties	Updated process in place to better manage turnaround times and tracking of standard, non-standard and voids requiring major works.
Heating and Service Charge Income	-£3,220k	-£148k	-£433k	Increased amounts recovered from those charged for Service Charges and heating but the budget or the amounts charged do not cover the costs. The current forecast shortfall for district heating is £573k.	Review of service charges being carried out to move to a full cost recovery position. District heat charges will be increased in 2025-26. Current estimated shortfall for service charges is circa £3m and there is a planned approach to recover these over the next three years.



DSG Headlines

- Quarter 2 Monitoring Position
- HN Budget - £64.7m (includes SV Funding & Block Transfer) 23/24 (£60.4m)
- HN Projected Expenditure £85.3m (23/24 - £75.4m)
- Projected in year overspend - £20.6m (23/24 – £15m)
- Safety Valve Impact
 - Unmitigated Projected overspend - £11m
 - Mitigated Projected overspend - £7m (If projected savings are achieved)



DSG Dashboard

	Active Placements	Q2 (£'000)	M5 (£'000)
Mainstream Top-Ups	1758	£20,690	£20,690
Special School Top-Ups	837	£18,875	£18,875
Special School Place Funding		£6,605	£6,605
Additional Resource Provisions (including Central Staff)	154	£7,487	£7,471
Alternative Provision		£6,351	£6,351
Independent Placements	167	£12,302	£12,322
OLA Placements	39	£677	£677
Post 16	625	£5,300	£5,300
SENDIF		£1,000	£1,000
Personal Budgets		£2,500	£2,500
Contributions to Services		£3,530	£3,561
	3580	£85,317	£85,352
HN Block		-£59,305	-£59,305
Block Transfers		-£3,100	-£3,100
Safety Valve Income		-£2,300	-£2,300
Projected Overspend		£20,612	£20,647



DSG Headlines

Key Reasons for pressure:

	24/25	23/24	SV Plan
Independent Placements	£12.3m	£11.1m	£11m
Mainstream Top Up's	£20.7m	£16m	£18m
Alternative Provision	£6.3m	£5.7m	£3.7m

- Independent and Mainstream – demand and complexity
- Alternative Provision – Significant variance relates to ETHOS and off contract placements



DSG Headlines

Mitigations:

- Development of Additional Local Capacity through Satellite and ARP provision
- Robust implementation of changes to mainstream funding review



Collection Fund (Council Share)

Q2 Position	Council Tax £k	Business Rates £k	Total £k
(Surplus)/Deficit at 1 April 2024	5,361	2,636	7,997
Re-payments to/(from) General Fund 2024/25	(2,340)	(660)	(3,000)
Estimated In year Financial Performance	-	790	790
Estimated (Surplus)/Deficit at 31 March 2025	3,021	2,766	5,787
Planned repayments from General Fund 2025-28	(3,021)	(1,976)	(4,997)
Adjusted (Surplus)/Deficit	-	790	790

Council Tax

- Estimated in-year break-even position against £237m budgeted income

Business Rates

- Estimated in-year deficit £790k due to lower than budgeted income;
- Forecast deficit equivalent to 1.6% of £49m budgeted income



Capital Headlines

- Quarter 2 Capital Monitoring – On Budget
- Capital budget **£208.4m**
- Reduction of 2024/25 budget since Council Budget Report £70.3m due to:
 - -£67.6m re-profile (General Fund -£62.9m, HRA -£4.7m)
 - -£0.9m net Grant/s106/s278 (General Fund)
 - -£1.8m borrowing removed (General Fund)
- Further detail on individual capital plan in-year budget changes detailed in Appendix 3

Q2 Capital Monitoring (Directorate)

	Revised Budget Q2 £'000	Actual Costs £'000	Forecast at Q2 £'000	Variance Q2 £'000	Variance Q1 £'000	Change from Q1 £'000
Children and Families	18,976	3,797	18,976	0	0	0
Adults & Health	5,534	1,585	5,534	0	0	0
Place	134,188	43,163	134,188	0	0	0
Public Health & Corporate Resources	6,486	605	6,486	0	0	0
General Fund	165,184	49,150	165,184	0	0	0
HRA	43,166	17,579	43,166	0	43	(43)
TOTAL	208,350	66,729	208,350	0	43	(43)



QUARTER 2 CAPITAL MONITORING - DIRECTORATE

EXPENDITURE CAPITAL PLAN	Revised Budget £'000	Actual Costs £'000	Variance to Date £'000
Children and Families			
Learning & Early Support	18,478	3,785	-14,693
Resources, Improvement and Partnerships	498	12	-486
	18,976	3,797	-15,179
Adults, Housing & Health			
Customers & Access Services	242	23	-219
Learning Disabilities & MH	4,085	1,364	-2,721
Adults Social Care Operation	1,207	198	-1,009
	5,534	1,585	-3,949
Place			
Homes & Neighbourhoods	43,166	17,579	-25,587
Skills & Regeneration	44,550	9,937	-34,613
Development	56,576	17,410	-39,166
Highways & Streetscene	31,970	15,501	-16,469
Environmental Strategy & Climate Change	1,092	315	-777
	177,354	60,742	-116,612
Public Health & Corporate Resources			
Strategy & Innovation	5,496	351	-5,145
Service Direct Reports	445	54	-391
Culture & Visitor Economy	545	200	-345
	6,486	605	-5,536



Medium Term Capital Plan

- Multi-year Capital Plan **£1.293bn, increased by £2.4m overall**

	2024/25	2025/26	2026/27	2027/28	2028/29	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Q1 Capital Plan	278,709	307,056	211,462	158,580	334,306	1,290,113
Change	-70,359	48,288	34,109	2,853	-12,464	2,427
Q2 Capital Plan	208,350	355,344	245,571	161,433	321,842	1,292,540

- General Fund increase of £2.4m due to net +£4.7m grant (+£16.5m Transforming Cities Fund, -£26.3m WYTF, +£11.7m Trees for Climate, +£2.1m Highways S278/S106, +£0.5m Disabled Facilities Grant, +£0.5m Active Travel), offset by -£2.3m removal of borrowing.
- HRA overall nil change. Funding use reviewed; +£6.5m capital receipts, offset by -£5.9m Reserves, -£0.6m borrowing
- Officers continue to review the multi-year capital plan and budget profiles (under FPR 3.10-3.15), governed by Capital Assurance Board

MEDIUM TERM CAPITAL PLAN - EXPENDITURE PLANS

EXPENDITURE CAPITAL PLAN	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 - 31/32 £'000	Total £'000
CHILDREN & FAMILIES	18,976	40,954	15,219	4,684	3,000	82,833
ADULTS & HEALTH	5,534	4,413	7,697	1,605	0	19,249
PLACE	134,188	249,846	147,054	82,614	206,683	820,385
PUBLIC HEALTH & CORPORATE RESOURCES	6,486	2,504	1,906	1,636	1,516	14,048
GENERAL FUND	165,184	297,717	171,876	90,539	211,199	936,515
HOUSING REVENUE ACCOUNT	43,166	57,627	73,695	70,894	110,643	356,025
COUNCIL TOTAL	208,350	355,344	245,571	161,433	321,842	1,292,540



MEDIUM TERM CAPITAL PLAN - FUNDING SUMMARY

EXPENDITURE CAPITAL PLAN	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 - 31/32 £'000	Total £'000
GENERAL FUND						
<i>Direct / Earmarked Contributions to Schemes</i>						
Capital Grants/Contributions	103,917	158,763	48,878	48,581	59,048	419,187
Earmarked Capital Receipts	5,998	2,990	8,612	5,790	990	24,380
Service Funded Prudential Borrowing	1,545	19,621	7,626	140	2,050	30,982
Revenue Contributions	35	40	0	0	0	75
<i>Pooled Resources</i>						
Non-Earmarked Capital Receipts	4,000	4,000	4,000	4,000	4,000	20,000
Corporate Prudential Borrowing	49,689	112,303	102,760	32,028	145,111	441,891
GENERAL FUND FUNDING	165,184	297,717	171,876	90,539	211,199	936,515
HOUSING REVENUE ACCOUNT						
Capital Grants/Contributions	1,534	1,167	8,228	5,486	997	17,412
Earmarked Capital Receipts	5,641	4,423	3,233	9,574	5,087	27,958
Reserves / Revenue Contributions	10,991	2,790	0	0	0	13,781
Reserves - MRR	25,000	25,000	25,000	25,000	75,000	175,000
Corporate Prudential Borrowing	0	24,247	37,234	30,834	29,559	121,874
HRA FUNDING	43,166	57,627	73,695	70,894	110,643	356,025



Prudential & Treasury Management Indicators Quarter 2 2024-25



Prudential Indicators

- The Council measures and manages its **capital expenditure, borrowing and commercial and service investments** with reference to the following indicators.
- It is now a requirement of the **CIPFA Prudential Code** that these are reported on a quarterly basis.
- **Information contained includes:**
 - Capital Expenditure
 - Capital Financing Requirement
 - Gross Debt and the Capital Financing Requirement
 - Debt and the Authorised Limiting and Operational Boundary
 - Net Income from Commercial and Service Investments to Net Revenue Stream
 - Proportion of Financing Costs to Net Revenue Stream



Prudential Indicators

Capital Expenditure

- The Council has undertaken and is planning capital expenditure as summarised in the table below.
- The main General Fund capital projects for 24/25 include spend on the Cultural Heart, Town Centre Action Plans (Huddersfield/Dewsbury/Local Centres), Highways baseline schemes, and major projects for both the West Yorkshire plus Transport Schemes and Transforming Cities Fund. HRA capital expenditure is recorded separately and to date includes supporting a Council House Building programme, Building Safety and Housing Growth
- The 24/25 forecast includes spend rolled over from 23/24, while 25/26 and 26/7 budget figures are those approved as part of the 24/25 Budget Report

	2023/24 £m actual	2024/25 £m forecast	2025/26 £m budget	2026/27 £m budget
General Fund	111.1	163.4	188.0	122.7
Housing Revenue Account	31.6	43.0	64.6	64.0
Capital investments	5.6	2.0	0.0	0.0
Total Capital expenditure	148.3	208.4	252.6	186.7



Prudential Indicators

Capital Financing Requirement

- The Council's cumulative outstanding amount of debt finance is measured by the Capital Financing Requirement (CFR). This increases with new debt-financed capital expenditure and reduces with MRP, loan repayments and capital receipts used to replace debt. The actual CFR is calculated on an annual basis.
- The effect from the change in the accounting for leases has not yet been reflected in the CFR.

	2023/24 £m actual	2024/25 £m forecast	2025/26 £m budget	2026/27 £m Budget
General Fund	691.2	743.2	798.5	831.5
Housing Revenue Account	204.3	201.8	212.0	213.8
Capital investments	5.6	2.0	0.0	0.0
Total Capital Financing Requirement	901.1	947.0	1010.5	1,045.3



Prudential Indicators

Gross Debt and the Capital Financing Requirement

- Statutory guidance is that debt should remain below the capital financing requirement, except in the short term. The Council has complied and expects to continue to comply with this requirement in the medium term as is shown below.

	2023/24 actual £m	2024/25 forecast £m	2025/26 budget £m	2026/27 budget £m	Debt at 30.09.2024 £m
Debt (incl. PFI & leases)	784.9	854.4	866.5	901.2	825.8
Capital Financing Requirement	901.1	947.0	1,010.5	1,045.3	



Prudential Indicators

Debt and the Authorised Limit and Operational Boundary

- The Council is legally obliged to set an affordable borrowing limit (also termed the Authorised Limit for external debt) each year. In line with statutory guidance, a lower Operational Boundary is also set as a warning level should debt approach the limit.
- Since the operational boundary is a management tool for in-year monitoring it is not significant if the boundary is breached on occasions due to variations in cash flow, and this is not counted as a compliance failure. Total debt did not go above the operational boundary.

	Maximum debt Q2 2024/25	Debt at 30.09.24	2024/25 Authorised Limit	2024/25 Operational Boundary	Complied
Borrowing	756.0	748.2	892.6	872.6	Yes
PFI and Finance Leases	77.6	77.6	82.8	77.8	Yes
Total debt	833.6	825.8	975.4	950.4	



Prudential Indicators

Net Income from Commercial and Service Investments to Net Revenue Stream

- The Council's income from commercial and service investments as a proportion of its net revenue stream has been and is expected to be as indicated below.

	2023/24 actual £m	2024/25 forecast £m	2025/26 budget £m	2026/27 budget £m
Total net income from service and commercial investments	-1.1	-2.1	-1.9	-1.9
Proportion of net revenue stream	-0.3%	-0.5%	-0.5%	-0.5%



Prudential Indicators

Proportion of Financing Costs to Net Revenue Stream

- Although capital expenditure is not charged directly to the revenue budget, interest payable on loans and MRP are charged to revenue.
- The net annual charge is known as financing costs; this is compared to the net revenue stream, ie the amount funded from Council tax, Business rates and general government grants.

	2023/24 actual	2024/25 forecast	2025/26 budget	2026/27 budget
General Fund - Financing costs (£m)	21.4	32.8	54.8	59.7
General Fund – Proportion of net revenue stream (with reduced MRP)	5.9%	8.6%	14.6%	15.2%
General Fund – Proportion of net revenue stream	11.6%	12.6%	14.6%	15.2%
HRA – Financing costs (£m) – (including depreciation)	35.3	34.2	34.3	35.5
HRA - Proportion of net revenue stream	35.9%	31.8%	31.6%	31.9%



Treasury Management Indicators

- **Indicators include:**
 - Liability Benchmark
 - Maturity Structure of Borrowing
 - Long Term Treasury Management Investment
 - Interest Rate Exposures



Treasury Management Indicators

Liability Benchmark

- This indicator compares the Council's actual existing borrowing against a liability benchmark that has been calculated to show the lowest risk level of borrowing. The liability benchmark is an important tool to help establish whether the Council is likely to be a long-term borrower or long-term investor in the future, and so shape its strategic focus and decision making. It represents an estimate of the cumulative amount of external borrowing the Council must hold to fund its current capital and revenue plans while keeping treasury investments at the minimum level of £30.0m required to manage day-to-day cash flow.
- Following on from the medium-term forecast below, the long the long-term liability benchmark includes capital expenditure funded by borrowing of £55 million in 2024-25, minimum revenue provision based on assets lives and reduction in balance sheet resources of £33 million.

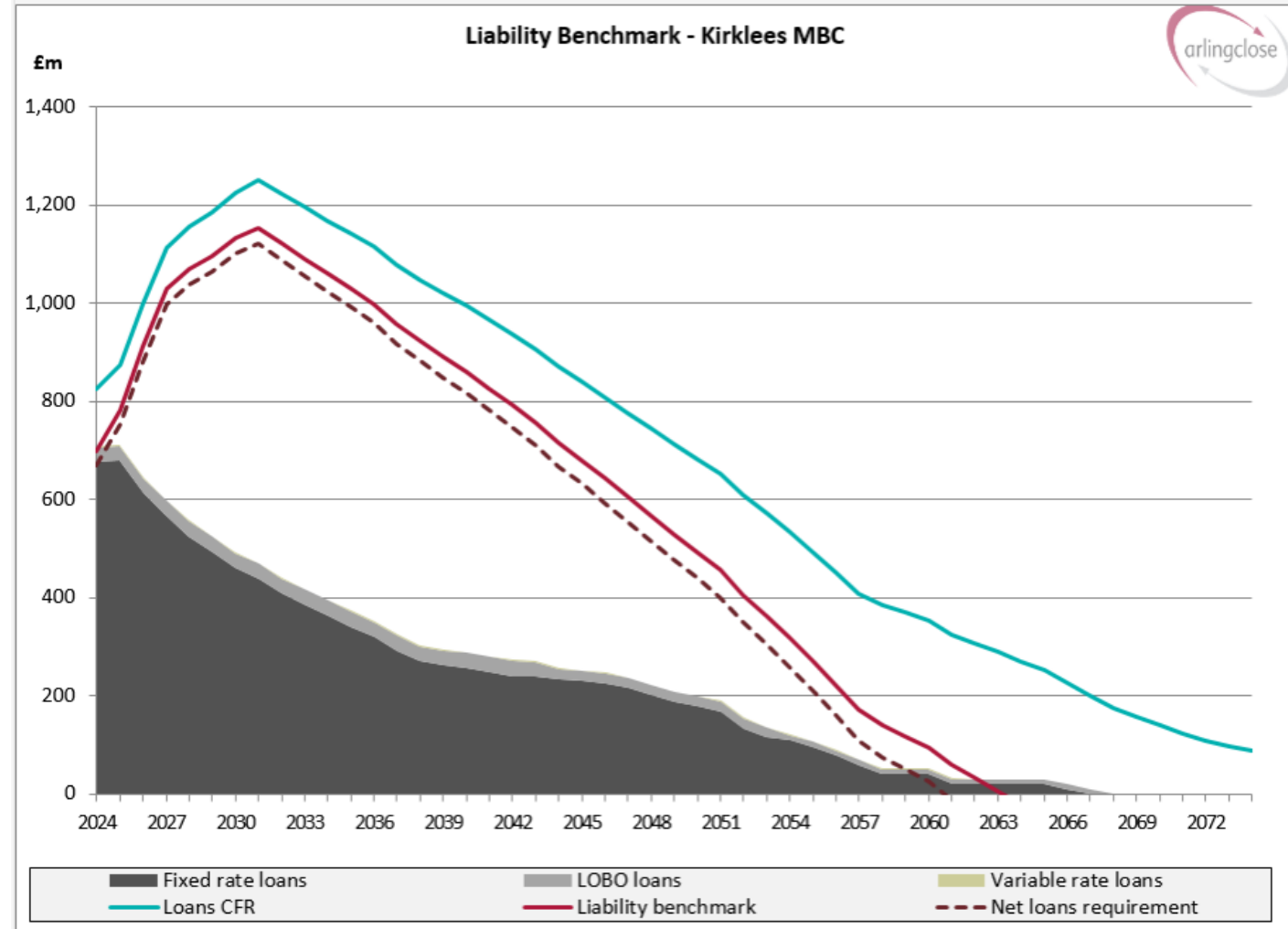
	31.03.24 actual £m	31.03.25 forecast £m	31.03.26 forecast £m	31.03.27 forecast £m
Loans CFR	823.5	874.2	996.8	1113.0
Less: Balance sheet resources	155.3	122.6	116.7	115.5
Net loans requirement	668.2	751.6	880.1	997.5
Plus: Liquidity allowance	30.0	30.0	30.0	30.0
Liability benchmark	698.2	781.6	910.1	1027.5
Existing borrowing - committed	707.3	711.4	644.3	599.6



Treasury Management Indicators

Liability Benchmark

The total liability benchmark is shown in the chart, together with the maturity profile of the Council's existing borrowing. The red line is the liability benchmark reaching a peak in 2032 highlighting the gap between current borrowing identified in grey, which is reducing over time with repayments, and the additional borrowing required to fund the capital plan.



Treasury Management Indicators

Maturity Structure of Borrowing

- This indicator is set to control the Authority's exposure to refinancing risk. The upper and lower limits on the maturity structure of all borrowing were:

	Upper limit	Lower limit	30.09.24 actual	Complied
Under 12 months	20%	0%	17%	Yes
12 months and within 24 months	20%	0%	6%	Yes
24 months and within 5 years	60%	0%	14%	Yes
5 years and within 10 years	80%	0%	16%	Yes
10 years and above	100%	20%	47%	Yes

- Time periods start on the first day of each financial year. The maturity date of borrowing is the earliest date on which the lender can demand repayment. LOBO options of £30 million have a potential repayment date during 2024-25 and have been included in the under 12 months line.



Treasury Management Indicators

Long term Treasury Management Investments

- The purpose of this indicator is to control the Council's exposure to the risk of incurring losses by seeking early repayment of its investments. The prudential limits on the long-term treasury management limits are:

	2024/25	2025/26	2026/27	No fixed date
Limit on principal invested beyond year end	n/a	n/a	n/a	n/a
Actual principal invested beyond year end	£10.0m	£10.0m	£10.0m	£10.0m
Complied	Yes	Yes	Yes	Yes

- Long-term investments with no fixed maturity date include strategic pooled funds, real estate investment trusts and directly held equity but exclude money market funds and bank accounts with no fixed maturity date as these are considered short-term.



Treasury Management Indicators

Interest Rate Exposures

For context, the changes in interest rates during the quarter were:

	31/03/24	30/09/24
Bank Rate	5.25%	5.00%
1-year PWLB certainty rate, maturity loans	5.36%	4.95%
5-year PWLB certainty rate, maturity loans	4.68%	4.55%
10-year PWLB certainty rate, maturity loans	4.74%	4.79%
20-year PWLB certainty rate, maturity loans	5.18%	5.27%
50-year PWLB certainty rate, maturity loans	5.01%	5.13%



Executive Leadership Team

Monthly 24/25 Budget Savings Delivery Update Quarter 2 (Q2)



Projected savings delivery summary (all directorates & HRA)

	24/25						
Directorate	Total budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Projection £000	24/25 Projected Variance £000	RAG Rating	Change in Variance from Q1 £000	RAG change from Q1
Children and Families	-6,104	-2,972	-5,156	948	May Slip	-97	↓
Adults and Health	-15,524	-4,172	-11,082	4,172	May Slip	647	↔
Place	-13,780	-4,085	-9,880	3,900	May Slip	-39	↔
Corporate Strategy, Commissioning and Public Health	-7,416	-2,115	-7,416	-	On Track	-	↔
All Directorates	-42,554	-13,884	-33,534	9,020		511	
Housing Revenue Account	-3,121	-1,969	-2,868	253	May Slip	255	↔
Total Directorates + HRA	-45,675	-15,853	-36,402	9,273		766	

Savings Delivery Monitoring RAG Summary (all directorates & HRA)

	24/25				
Proposals (RAG rating)	Number of proposals	Change from Q1	Budgeted Savings £000	Latest Projection £000	Projected Variance £000
Complete – proposal has been fully delivered and full savings will be realised	28	2	-6,701	-6,749	-48
On track – high level of confidence that full savings will be delivered	59	1	-19,298	-18,984	314
May slip – a risk that full savings will not be realised, but mitigating actions are in place. High level of confidence that mitigating actions will bring this back on track.	16	-5	-10,710	-8,676	2,034
Slipped – a risk that full savings will not be realised, but mitigating actions are in place. Lower level of confidence that mitigating actions will bring this back on track.	9	2	-8,966	-1,993	6,973
Significant issue – proposal cannot be delivered. Alternative proposal to deliver the quantum needs to be found from elsewhere.	0	0	0	0	0
TOTAL	112		-45,675	-36,402	9,273
Changes since Q1 - Summary	Number of proposals				
Proposals moved in positive direction (e.g. from Red to Amber)	8				
Proposals moved in a negative direction (e.g. from Amber to Red)	4				

Monthly Savings Monitoring

Children and Families

[Q2]





Savings Delivery Monitoring – Children and Families (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
24CF1	Cross Directorate	Integration for support to keep families together	-1,443		-1,326	117	May slip	Work ongoing to ascertain final position. Budget assumed saving due to be in place from July 1st but has slipped	0	↔
24CF2	Child protection and Family Support	Section 17 Funding and Household Support Fund	-220	-220	213	433	Complete	HSF will be used to substitute budget but still pressure of £433K.	79	↑
24CF3	Child protection and Family Support	Redesign MST (Multisystemic Therapy) provision	-290	-290	-290	0	Complete		0	↔
24CF4	Learning and Early Support	Further review Calderdale and Kirklees Careers Contract	-750	-750	-750	0	Complete		0	↔
24CF5	Learning and Early Support	SEND Efficiencies	-64		-64	0	On Track	Awaiting confirmation of Health Contribution	0	↔
24CF6	Learning and Early Support	Mainstream our approach to mental health in Families	-314	-314	-314	0	Complete		0	↔
24CF7	Learning and Early Support	School Support Efficiencies	-111		-111	0	May Slip	Savings likely to be achieved but potential pressure in this area relating to KBS of £147k	-147	↔
24CF8	Learning and Early Support	Redesign and integration of targeted detached Youth Work offer	-398	-353	-353	45	On Track	May be some slippage against target due to timescales slipping - amount TBC	0	↔
24CF9	Learning and Early Support	Redesign Early Support Play Offer	-152	-152	-152	0	Complete		0	↔
24CF11	Resources, Improvements and Partnerships	Redesign of short break, respite and support provision	-400		-310	90	May Slip	Slippage in timescale of redesign	10	↔

Savings Delivery Monitoring – Children and Families (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
24CF12	Resources, Improvements and Partnerships	CAMHS redesign and associated efficiencies	-180	-180	-180	0	Complete		0	↔
24CF13	Resources, Improvements and Partnerships	Renegotiation of One Adoption West Yorkshire funding formula	-425	-425	-425	0	Complete		0	↔
24CF14	Resources, Improvements and Partnerships	Funding contributions to placements (NHS)	-400		-400	0	May slip	Work ongoing to ensure contributions from Health partners are maximised.	0	↔
24CF16	Learning and Early Support	Cease the operation of Kirklees Supply Service (KSS)	-60	-60	-60	0	Complete		0	↔
24CF17	Learning and Early Support	Stop direct delivery for the Duke of Edinburgh Award	-105		-23	82	May slip	Plans to reduce overspend position TBC	11	↔
24CF19	Learning and Early Support	School Improvement	-200		-19	181	May slip	Work ongoing to reduce overspend, timing TBC	-50	↔
24CF20	Learning and Early Support	Reduce success Centres Offer	-100		-100	0	On Track		0	↔
24CF22	Children and Families Directorate	Expected vacancy efficiency management	-264		-264	0	On Track		0	↔
24CF23	Learning and Early Support	Virtual School for Children looked after – embedding of additional duties	-125	-125	-125	0	Complete		0	↑

Savings Delivery Monitoring – Children and Families (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
NEWCH 1	Child protection and Family Support	Remodel early help and children's social care in line with National review	-17	-17	-17	0	Complete		0	
NEWCH 7	Child protection and Family Support	Review & redesign C&K commission	-86	-86	-86	0	Complete		0	
TOTAL CHILDREN AND FAMILIES			-6,104	-2,972	-5,156	948			-97	

Monthly Monitoring

Adults and Health









[Q2]



Savings Delivery Monitoring – Adults and Health (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
24AH2	Adult social care in-house provision	Explore the future of learning disabilities supported living schemes provided by the Council	-200	-307	-307	-107	On track	Ongoing review - expected to be achieved by year end.	-107	↔
24AH3	Adult Social Care	Alignment of Occupational Therapy services to improve outcomes for the citizens of Kirklees	-100	-50	-100	0	On track		0	↔
24AH4	Mental Health and Learning Disabilities	Contract Savings	-277	-152	-277	0	Complete	Changes in place - saving will be delivered throughout the year.	0	↔
24AH6	Adults and Health	Household Support Fund Grant	-400	-400	-400	0	May Slip	Expected to be achieved but dependent on national funding decision for second half of year	0	↔
24AH7	Adult Social Care	Kirklees Integrated Community Equipment Service (KICES)	-200	-100	-200	0	Complete		0	↔
24AH9	Adult Social Care	Staffing savings across Adults and Health	-340	-170	-340	0	On track	Ongoing work/review and analysis of budgets - expected to be achieved	0	↔
24AH11	Mental Health and Learning Disabilities	Supported Living Project	-1,680	-475	-1,080	600	On track	Work ongoing around Adults Transformation programme - expectation that will be achieved but some slippage into next year. Tracking methodology being worked up	600	↔
24AH12	Adult Social Care	Reduction of Agency Use against all Hubs	-80	-40	-80	0	Complete	Work put in place - expected to be achieved by year end	0	↔

Savings Delivery Monitoring – Adults and Health (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
24AH13	Adult Social Care	Review of Direct Payment Policy application to ensure delivering to intended outcomes for individuals	-1,750	-24	-1,000	750	May Slip	Work ongoing around Adults Transformation programme - possibility of partial slippage (to be determined as work progresses). Key workstreams now being implemented as of July.	750	
24AH14a	Learning Disability	Reviewing Shared Lives Provision to mitigate costs elsewhere in Adult Social Care	-350	-29	-350	0	On track	Work ongoing around Adults Transformation programme - currently expected to be achieved by year end (tracking methodology being worked up)	0	
24AH17	Communities and Access Services	Community Based Integrated Library and customer service functions and assets	-950	-301	-602	348	Slipped	Service change underway. Does not include potential one-off VR cost.	58	
24AH18	Communities and Access Services	Bring all customer contact centre activity together across the Council	-175		-175	0	On track	Ongoing work to determine - expected to be on track.	0	
24AH19	Communities and Access Services	Review of Registration Service Delivery Model and fees and charges	-40	-126	-251	-211	Complete	Work undertaken - will be realised through the year.	-53	
24AH20	Communities and Access Services	Community Grant Schemes	-604	-565	-604	0	Complete	Mainly already achieved, one staff element being realised through the year.	0	
24AH21	Communities and Access Services	Review of 24 hours service	-120		-120	0	On track		0	
24AH22	Communities and Access Services	Community Safety	-250	-125	-250	0	Complete	Savings being realised - will achieve level by year end.	0	

Savings Delivery Monitoring – Adults and Health (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
24AH23	Adult Social Care	Ings Grove – exploring partnership delivery options	-643		-643	0	On track	Work underway to review partnership income potential.	0	↔
24AH24	Communities and Access Services	Review of Personalised Care funding and delivery model	-170	-170	-170	0	Complete		0	↔
24AH25	Learning Disability and Mental Health	To review the current Southwest Yorkshire Partnership NHS Foundation Trust (SWYPFT) and Kirklees Council's Community Mental Health Integration arrangements	-270		-141	129	May Slip	Various elements on track but home care share may slip (work ongoing to review). Tracking methodology being worked up.	0	↔
24AH28	Adult Social Care	Increasing the collection of social care income	-2,627		-427	2,200	Slipped	Ongoing review of income streams, processes, and levels of debt - likely underachievement	0	↔
NEWAD 1	Communities and Access Services	Integrated Community and Access model	-147	-147	-147	0	Complete	Achieved - see also work ongoing re 24AH17	0	↔
NEWAD 2	Older people and Physical Disabilities	Work with an External Change Partner	-3,240	-1,124	-2,777	463	May Slip	Work ongoing around Adults Transformation programme - possibility of partial slippage (to be determined as work progresses). Key workstreams now being implemented as of July.	-601	↔
NEWAD 3	Learning Disability and Mental Health	Work with wider health and care system to properly reflect the cost and design of services	-378	-144	-378	0	On track	Deemed as being complete - benefit to be realised throughout the year.	0	↓

Savings Delivery Monitoring – Adults and Health (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
NEWAD4	Learning Disability and Mental Health	Reviewing the respite offer for people with a learning disability	-189	-189	-189	0	Complete		0	↔
NEWAD5	Adults Sufficiency	Mental Health Peer Support service pilot review	-26	-26	-26	0	Complete		0	↔
NEWAD11	Adults Sufficiency	Review of Stroke Support services	-48	-48	-48	0	Complete		0	↔
TOTAL ADULTS AND HEALTH			-15,254	-4,712	-11,082	4,172			647	

Monthly Monitoring

Place

[Q2]



Savings Delivery Monitoring – Place (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
24GR1	Business and Economy	Reduction in support to business	-250	-125	-250	0	On track		0	↔
24GR2	Employment and Skills	Reduction in employment and Skills support to individuals and businesses	-248	-248	-248	0	On track		0	↔
24GR3	Corporate Landlord and Capital	Business rate savings from successful rating appeals in respect of museums and galleries	-100	-100	-100	0	On track		0	↔
24GR5	Corporate Landlord and Capital	Asset Rationalisation	-840	-420	-840	0	On track	Overspend reduction, pressure on NEWGR5	0	↔
24GR6	Major Projects	Increased additional external recharges for delivery of transport and infrastructure programmes	-250	-125	-250	0	On track		0	↔
24GR7	Major Projects	Reduction of the Digital Infrastructure Team	-200	-200	-200	0	On track		0	↔
24GR8	Housing Solutions (Benefit Subsidy)	Potential rent increase for temporary accommodation	-200		0	200	Slipped	Proposal not able to deliver	0	↔
24GR9	Housing Solutions	Extending the trial of additional temporary accommodation	-320		-320	0	May slip		0	↔
24GR10	Housing Growth	Reduction in Posts	-94	-47	-94	0	On track		0	↔
24GR11	Development, Housing	Increase of fees on Disabled Facilities Grants	-370	-185	-370	0	On track		0	↔

Savings Delivery Monitoring – Place (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
24GR12	Town Centre Programmes	Readjustment of budget for capitalisation of staff and utilisation of external funding	-55	-28	-55	0	On track		0	↔
24GR13	Development	One-off savings 24/25	-298	-149	-298	0	On track	Pressure included in NEWGR5	-32	↔
24GR14	Growth and Regeneration Directorate	Efficiencies / Directorate Wide	-670		-535	135	Slipped	Mitigations are a freeze on all Highway & SS revenue funded posts and a £50k future efficient saving from Highway revenue(-200	↔
24EC1a	Highways	Recharge Rate Increase	-405	-202	-405	0	On track		0	↑
24EC1b	Highways	Reduction of Winter Service	-550		-550	0	On track		0	↔
24EC1c	Highways and Operational Services	Removal of services relating to highways and operational services	-66	-33	-66	0	On track		0	↔
24EC2	Highways	Additional Income Generation	-770	-385	-770	0	On track		0	↔
24EC3	Highways	Changes to Grading/Removal of Existing Revenue Funded Established Posts	-130	-65	-130	0	On track		0	↔
24EC5	Operational Services	Homes and Neighbourhoods Service Level Agreement Review	-645		-275	370	Slipped	Service Review concluding October. Mitigation of redundancy costs via deployment etc..	-52	↔

Savings Delivery Monitoring – Place (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
24EC6	Operational Services	Street Cleansing Review	-250	-125	-250	0	On track		0	↔
24EC7	Operational Services	Waste Collection from unadopted roads	-85	-43	-85	0	On track		0	↔
24EC9	Operational Services	Household Waste Recycling Centre Opening hours review	-56		-56	0	On track		0	↔
24EC10	Operational Services	Missed waste collection policy change	-150	-75	-150	0	On track		0	↔
24EC13	Operational Services	Bulky Waste Charges Review	-126	-63	-126	0	On track		0	↔
24EC14	Climate Change and Environmental Strategy	School Transport Service Transformation	-728	-182	-728	0	May slip	Post 16 changes to be implemented in September	0	↔
24EC15	Environmental Health	To increase income and decrease the headcount of the environmental health service by service review.	-54	-27	-54	0	May slip	Fees and charges to be reviewed and work ongoing on structure.	0	↔
24EC17	Public Protection	Directorate Programme Office Structure Review	-150	-75	-150	0	On track		0	↔
24EC19	Climate Change and Environmental Strategy	Electric Vehicle Infrastructure Delivery – external funding used for salaries.	-50	-25	-50	0	On track	Funding agreed	0	↔

Savings Delivery Monitoring – Place (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
24EC29	Operational Services	Parking Services – Residents Parking Charges and New District Parking Charges	-1,004		-278	726	Slipped	Alternative permit and car park charges have now been agreed at Cabinet. This position reflects permits only until certainty of dates for districts	726	↓
24EC30	Highways and Streetscene	Fleet Reductions	-496	-248	-496	0	On track		0	↔
24EC31	Highways and Streetscene	A review of capital recharge (staffing) rates whilst employed of both internal and external (grant) projects.	-695	-347	-695	0	On track		0	↔
NEWGR5	Development	Asset Rationalisation	-1,350		119	1,469	Slipped	Use of flexible capital receipts being explored for transformational activities, essential only repairs, holding of vacancies	119	↔
NEWEN2	Climate Change and Environmental Strategy	Change to policy and operational delivery to reduce costs	-325	-163	-325	0	May slip	Reducing single use taxi's through merged routes, and increased use of personal travel budgets.	0	↔
NEWEN5	Highways	Parking – Existing Charges Uplift	-1,600	-300	-600	1,000	Slipped	KDN published, service considering external resources to increase fine income, CEO recruitment ongoing again with a view to increasing fine income & enforcement	-600	↔
NEWEN7	Highways and Streetscene	Waste Strategy efficiencies	-200	-100	-200	0	On track		0	↔
TOTAL PLACE			-13,780	-4,085	-9,880	3,900			-39	

Savings Delivery Monitoring – Housing Revenue Account (ALL Proposals)

	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
HRA1	Housing Management and Partnerships	Management Cost Savings HMP	-428	-214	-428	0	On track	The process is complete, some changes in April/May so shortfall will be picked up by natural means.	0	↔
HRA2	Asset Development and Building Safety	Management cost savings AD&BS	-93	-93	-93	0	Complete	This has been achieved	0	↔
HRA3	Property Services	Management Cost Savings – Property	-379	-244	-297	82	May slip	Amount of £82k paid for Union duties still a pressure	0	↔
HRA4	Housing Management and Partnerships	Recovery of service charges	-250	-55	-110	140	May slip	Initial assumption included GM but tenants not agreed. Savings achieved through Communal cleaning	0	↔
HRA5	Housing Management and Partnerships	Reduction in standard void rent loss	-255	0	0	255	Slipped	Savings have not been achieved to date. A revised process is in place and work is ongoing to improve this position.	255	↓
HRA6	Asset Development and Building Safety	Removal of waking watch Harold Wilson Court	-416	-213	-640	-224	On track	Notice given to stop the waking watch at Harold Wilson Court and Buxton House from July 2024.	0	↔
HRA11	Housing Management and Partnerships	Maximising rental income when re-letting properties	-300	-150	-300	0	On track	Will be achieved through relets	0	↔
HRA12	Housing Management and Partnerships	No longer funding Kirklees Better Outcomes Partnership	-1,000	-1000	-1,000	0	Complete	This has been achieved	0	↔
TOTAL HRA			-3,121	-1,969	-2,868	253			255	

Monthly Monitoring

Corporate Strategy, Commissioning and Public Health

[Q2]



Savings Delivery Monitoring – Corporate Strategy (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
24CS1	Legal and Procurement	Capitalising time allocated to work on capital related work	-400	-200	-400	0	On track	Continuation of 23/24 capital allocations.	0	↔
24CS2	Legal, Governance and Commissioning	Vacancy Management and Reviewing Fees and Charges	-120	-60	-120	0	On track		0	↔
24CS4	Welfare and Exchequer and Advice	Advice Contract and Advice Provision	-250	-125	-250	0	On track	Service redesigns in progress, no budget issues anticipated at this stage.	0	↔
24CS5	Accountancy	Changes in Supplier Payment Terms	-460	-460	-460	0	Complete	Completed and will be monitored through treasury management budget	0	↔
24CS6	Welfare and Exchequer	Vacancy Management in Welfare and Exchequer Service	-305	-153	-305	0	On track	Service redesigns in progress, no budget issues anticipated at this stage.	0	↔
24CS7A	Welfare and Exchequer	Council Tax Support	-3,300 (not in totals)		-3,300 (not in totals)	0	On track	Implemented at start of financial year	0	↔
24CS7B	Welfare and Exchequer	Single Person Review(SPD) (Only non-CTR recipients)	-937 (not in totals)		-937 (not in totals)	0	On track	Work has commenced and will be monitored through the Collection Fund. Any impact will hit following year.	0	↔
24CS8	People Services	Review of People Services Operating Model	-298	-298	-298	0	Complete	Service review completed	0	↔

Savings Delivery Monitoring – Corporate Strategy (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
24CS9	People Services	Improvements and Changes to Agency Spend	-750		-750	0	On track	Mitigations found – funded from savings in central inflation requirement	0	↑
24CS11	Policy, Partnerships and Corporate Planning	Service Re-design	-110	-110	-110	0	Complete	Service review completed	0	↔
24CS13	IT	Efficiencies relating to Information Technology	-549	-275	-549	0	On track	Majority of savings implemented in 23/24 and will continue into 24/25. Significant culture change is required around reducing printing costs.	0	↔
24CS16	Public Health	PH Ring-Fenced Budget	-1,314		-1,314	0	On track	To identify additional services that can be charged to PH grant as per budget assumptions.	0	↔
24CS17	Democracy and Place Based Working	Service Re-design	-88	-44	-88	0	On track	Redesign now completed, and PBW merged into other areas.	0	↑
24CS18 D	People Services	Improvement to Overtime Costs across the Council	-340		-340	0	On track	Mitigations found – funded from savings in central inflation requirement	0	↑
24CS20	Democracy and Place Based Working	Members Devolved Ward Budget	-230	-115	-230	0	On track	Budget reductions actioned and communicated	0	↔
24CS21	Cross Directorate	Efficiencies – Governance £270k,	-270	-135	-270	0	On track		0	↔

Savings Delivery Monitoring – Corporate Strategy (ALL Proposals)

Ref	Service Area	Proposal Title	24/25 budgeted savings £000	24/25 YTD Delivered £000	24/25 Latest Proj'n £000	24/25 Projected Variance £000	RAG Rating	Update/ Mitigating actions	Change in Variance from Q1 £000	RAG change from Q1
24EC18	Culture and Visitor Economy	Increase to Bereavement Fees and Charges	-180		-180	0	On track		0	↔
24EC20	Culture and Visitor Economy	Caretaking and Cleaning – Increased charges to schools	-200		-200	0	On track		0	↔
24EC21	Culture and Visitor Economy	Markets Vacancy Savings and Income Generation	-248		-248	0	On track		0	↔
24EC22	Culture and Visitor Economy	Changes to the creative Development offer	-90	-90	-90	0	Complete		0	↔
24EC24	Culture and Visitor Economy	Operational Review relating to Commercial Catering, Venues and Museums and Galleries	-104		-104	0	On track	Asset decision required re DRAM (DRAM Centre 37 may slip)	0	↔
24EC27	Culture and Visitor Economy	Increase Commercial Income	-140		-140	0	On track		0	↔
24EC34	Culture and Visitor Economy	Increase School Meal Charges	-503		-503	0	On track		0	↔
NEWCS3 /4	Finance	Administration Funding from HSF	-367		-367	0	On track	HSF6 has now been confirmed,	0	↑
NEWCS3 /4	Strategy & Innovation	Performance Income from Schools	-100	-50	-100	0	On Track	Income at risk but offset by vacancies	0	↔
TOTAL CORPORATE STRATEGY			-7,416	-2,115	-7,416	0			0	

Breakdown of Capital Budget Changes since Q1

Appendix 3

	£'000	£'000	£'000
QUARTER 1 CAPITAL BUDGET/ BUDGET UPDATE			278,709
Increase in Grants/Contributions/Other			
Children & Families			
One Off Initiatives (Grant)	(32)		
Place			
Trees for Climate	10,195		
Disabled Facilities Grant (Grant)	564		
West Yorkshire plus Transport Fund (Grant)	(14,720)		
Transforming Cities Fund (Grant)	(24)		
Flood Management (Grant / S106)	78		
Highways S278 Developer Contributions	2,078		
Highways Network Management (Grant)	386		
Active Travel (Grant)	505		
Play Strategy (RCCO)	40		
Public Health & Corporate Resources			
Bereavement (Grant)	8		
Total Change in Grants/Contributions/Other	(922)		
Borrowing Removed			
Place			
New Street Public Realm Development	(661)		
Dewsbury Riverside	(944)		
Huddersfield Heat Network Scheme	(191)		
Total Borrowing Removed	(1,796)		
Change in Grants/Borrowing		(2,718)	
Re-profiling / Virements between Years			
General Fund:			
Adults & Health			
Milldale and Crescentdale	(1,576)		
Library & Public Buildings	(157)		
Place			
Start Up & Retention Grants	(100)		
Leeds City Region Revolving Investment Fund	(250)		
Trees for Climate	(1,911)		
Huddersfield Town Centre Action Plan, George Hotel	(19,305)		
Huddersfield Town Centre Action Plan	(3,207)		

Breakdown of Capital Budget Changes since Q1 (cont'd)

Appendix 2

	£'000	£'000	£'000
Re-profiling / Virements between Years (cont'd)			
Dewsbury Town Centre Action Plan	(2,200)		
Regeneration of Smaller Towns Centres	(10,897)		
Strategic Acquisition Fund	(800)		
West Yorkshire plus Transport Schemes	(14,973)		
Transforming Cities Fund	221		
Corporate Landlord	(2,014)		
Corporate Landlord (virement from Woodley School 2025/26)	68		
Asset Management Property Database	(85)		
Climate Emergency - Green Travel	(200)		
Project Fleet	(750)		
Huddersfield District Heat Network	(3,600)		
Highways	537		
Waste Strategy/Management Plant/Infrastructure	(143)		
Play Strategy	(78)		
OSAMS	(500)		
Parking	88		
Public Health & Corporate Resources			
Information Technology	(840)		
School Catering	(295)		
General Fund Re-profiling	(62,967)		
Housing Revenue Account:			
Housing Growth	(1,490)		
LAHF - Refugee Housing	(200)		
LAHF 3 - Refugee Housing	1,090		
Council House Building	(74)		
Housing Capital Plan	(960)		
Building Safety	(1,238)		
Six Storey Blocks	(1,335)		
Ashview	(147)		
Buxton House	(583)		
Harold Wilson Court	251		
Berry Brow Remodelling	67		
Environmental	(29)		
Fuel Poverty	(26)		
Housing Revenue Account Re-profiling	(4,674)		
Total Re-profiling		(67,641)	
Total Change in Budget			(70,359)
QUARTER 2 CAPITAL REVISED BUDGET			208,350

Breakdown of Capital Budget Funding Stream Changes since Q1

Appendix 4

	£'000	£'000	£'000
Change in Budget - Funding Breakdown:			
General Fund			
Borrowing	(11,347)		
Borrowing (self-financed)	(19,411)		
Grant (Grants & contributions)	(37,030)		
S106 / S278	2,103	(65,685)	
Housing Revenue Account			
Grant (Grants & contributions)	342		
Capital Receipts	3489		
Reserves/Revenue Contributions	(8,505)	(4,674)	
Change in Budget			(70,359)